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# ENHANCING COPING MECHANISMS IN HEALTHCARE PROFESSIONALS TO COMBAT BURNOUT

Mohammed Saad AlHarthi<sup>1\*</sup>, Zaki Jafar Alamri<sup>2</sup>, Majed omar alhudifi<sup>3</sup>, Waleed Abdolmohsen Alluqmani<sup>4</sup>, Hassan Khalaf Alomari<sup>5</sup>, Ramzi Muhammed Alomari<sup>6</sup>, Yasser saleh alamri<sup>7</sup>

<sup>1\*</sup>Erada complex and mental health, Eradah services, Malharthi18@moh.gov.sa
 <sup>2</sup>Erada complex and mental health, Eradah services, Zjalamri@moh.gov.sa
 <sup>3</sup>Erada complex and mental health, Eradah services, malhudifi@moh.gov.sa
 <sup>4</sup>Erada complex and mental health, Eradah services, wallugmani@moh.gov.sa
 <sup>5</sup>Erada complex and mental health, Eradah services, Hkalomari@moh.gov.sa
 <sup>6</sup>Erada complex and mental health, Eradah services, Ralomari@moh.gov.sa
 <sup>7</sup>Public health assisstant - infection control, ysalamri@moh.gov.sa,

\*Corresponding Author: Mohammed Saad AlHarthi
\*Erada complex and mental health, Eradah services, Malharthi18@moh.gov.sa

### **Abstract**

**Background**: Burnout significantly impacts healthcare outcomes, patient care, and the well-being of healthcare professionals, including nurses and administrators. With the rising incidence of burnout across the healthcare sector, research has underscored the critical role of coping mechanisms and the need for effective interventions to mitigate burnout in a comprehensive manner. Prioritizing individual-level interventions has been essential for alleviating job-related stress and enhancing mental health and resilience. Simultaneously, there is a recognized necessity for holistic approaches that address both individual and organizational levels to prevent burnout syndrome effectively.

**Objective**: This study aims to synthesize and examine current interventions targeting burnout reduction among healthcare professionals, focusing specifically on nurses and healthcare administrators. It evaluates the efficacy of these strategies in enhancing coping mechanisms and reducing burnout, providing a comprehensive overview of effective approaches.

**Methods**: A meta-analysis was conducted, systematically reviewing literature from major databases such as PubMed, PsycINFO, CINAHL, and the Cochrane Library, focusing on peer-reviewed articles published between 2018 and 2021. Studies were rigorously assessed using the Critical Appraisal Skills Programme (CASP) and the Joanna Briggs Institute (JBI) guidelines to ensure the inclusion of high-quality research. This process facilitated a quantitative estimation of the overall effects of various interventions on burnout.

**Results**: Analysis of six studies highlighted the effectiveness of individual-level interventions like mindfulness and yoga in significantly reducing burnout symptoms among healthcare professionals. Group and team-based interventions, including participatory programs, also showed promise in decreasing burnout levels. These findings support the effectiveness of a combined strategy,

integrating personal resilience techniques with organizational changes, in mitigating burnout among healthcare professionals.

Conclusion: The study underscores burnout's multifactorial nature and the essential role of diverse intervention strategies in reducing it among healthcare professionals, including nurses and administrators. Evidence suggests that a comprehensive approach, blending individual-focused interventions with organizational changes, can effectively reduce burnout symptoms. However, further research is necessary to overcome limitations such as study design variability and the absence of long-term follow-up, aiming to develop more sustainable and tailored strategies for burnout mitigation in healthcare settings.

**Keywords:** Nursing, Healthcare Administrators, burnout, Coping mechanisms, Mindfulness, Resilience training, Healthcare outcomes.

#### Introduction

The rising incidence of burnout among healthcare professionals, including nurses and healthcare administrators, presents a formidable challenge to healthcare outcomes, patient care, and the overall well-being of the healthcare workforce. Research has increasingly focused on the pivotal role of coping mechanisms in mitigating burnout, underlining the need for effective, evidence-based strategies to combat this growing concern (Lee et al., 2016). The exploration of individual-level interventions to reduce job-related stress and enhance coping strategies has emerged as a priority, aiming to support mental health and resilience across the healthcare profession (Velana & Rinkenauer, 2021). The necessity for effective prevention actions against burnout syndrome calls for a comprehensive approach that addresses both the personal and organizational levels to ensure the well-being of nurses and healthcare administrators (De Oliveira et al., 2019).

The relationship between stress, burnout syndrome, coping mechanisms, and job satisfaction has been extensively examined within healthcare settings, revealing a complex interaction that significantly affects the well-being of healthcare professionals (Friganović et al., 2019). Systematic reviews of interventions targeting burnout reduction among healthcare providers have unveiled a variety of strategies, each varying in efficacy, thus highlighting the critical need for targeted and specialized approaches (Aryankhesal et al., 2019). For individuals in high-stress healthcare environments, such as pediatric critical care and emergency departments, self-care strategies have been identified as crucial for maintaining personal health and resilience, emphasizing the importance of interventions tailored to these unique stresses (Wei et al., 2020; Phillips et al., 2022).

Resilience training has been pinpointed as a key element in buffering against burnout, suggesting the significant role of building resilience not only among nurses but also within healthcare administration to alleviate burnout symptoms (Brown et al., 2018). A broad analysis of interventions aimed at reducing burnout across healthcare workers has offered valuable insights into effective strategies, proposing that a multifaceted approach is necessary to address this issue adequately (Zhang et al., 2020). Encouragingly, a blended learning model incorporating stress management and resilience training has proven effective in mitigating stress and burnout, showcasing the potential of innovative educational techniques in this realm (Magtibay et al., 2017). This educational paradigm supports wider initiatives for burnout intervention, advocating for comprehensive solutions that tackle both personal coping mechanisms and systemic challenges within healthcare settings (Leiter & Maslach, 2018). Leveraging these evidence-based interventions opens a hopeful pathway for enhancing coping mechanisms among healthcare professionals, including nurses and administrators, to effectively combat burnout.

## **Statement of Problem**

The issue of burnout has become a critical concern within the healthcare sector, markedly affecting healthcare professionals, including nurses and healthcare administrators, with profound implications on the quality of patient care, professional satisfaction, and overall healthcare outcomes.

Characterized by emotional exhaustion, depersonalization, and a reduced sense of personal accomplishment, burnout is increasingly prevalent among healthcare workers, presenting a formidable challenge to maintaining optimal patient safety and care standards. This condition is associated with heightened rates of errors, diminished care quality, and reduced patient satisfaction, signaling a pressing need for effective interventions tailored to the diverse healthcare workforce (Lee et al., 2016). The complex demands of healthcare environments, coupled with the specific stressors faced by both clinical and administrative staff, underscore the urgency of developing and implementing comprehensive strategies to mitigate burnout.

Despite heightened awareness and concerted research efforts to address burnout, significant gaps persist in the practical application of evidence-based coping strategies and interventions across both individual and organizational levels. The current body of literature presents a range of interventions aimed at reducing stress and enhancing coping mechanisms among healthcare professionals. Still, the implementation of these practices in real-world settings remains sporadic and inconsistently applied (Velana & Rinkenauer, 2021). Moreover, there's an evident need for interventions to be adaptable to the distinct needs of various healthcare roles and environments, which adds layers of complexity to effectively combating burnout across the sector (Friganović et al., 2019).

The ongoing challenge of burnout among healthcare professionals calls for a renewed commitment to identifying and enacting effective coping mechanisms and interventions. Strategies are required that not only relieve the immediate symptoms of burnout but also confront its root causes, such as workplace stressors, organizational culture disparities, and the inadequacy of mental health and well-being support for healthcare workers (Magtibay et al., 2017). Tackling these issues demands a multifaceted approach that integrates research, policy reform, and practice innovations, aimed at fostering a supportive and conducive environment where healthcare professionals, encompassing both nurses and administrators, can excel and provide the highest quality of patient care.

#### Method

# **Research Design:** Systematic Review and Meta-Analysis

This research adopts a comprehensive review methodology to assess the effectiveness of coping mechanisms and interventions aimed at mitigating burnout among healthcare professionals, with a particular focus on nurses and healthcare administrators. This methodological approach entails a thorough and structured search of the existing literature, followed by a critical appraisal and quantitative synthesis of findings from pertinent studies. The goal is to systematically evaluate and synthesize the evidence concerning the efficacy of various interventions in enhancing coping mechanisms among healthcare professionals, ultimately contributing to the reduction of burnout. This approach allows for an in-depth analysis of the effectiveness of different strategies, enabling the formulation of evidence-based recommendations for healthcare practice and policy. Through this methodology, the research aims to identify and recommend interventions that can effectively address burnout in a diverse healthcare workforce, taking into account the unique challenges and stressors faced by both clinical and administrative staff.

# Literature Search Strategy

The literature search strategy was meticulously designed to capture relevant studies by leveraging major databases, including PubMed, PsycINFO, CINAHL, and the Cochrane Library. The search period was confined to articles published between 2018 and 2021, a decision aimed at ensuring the evidence's currency and relevance in light of the rapidly changing healthcare environment and the new challenges confronting healthcare professionals, encompassing nurses and administrators. The key search terms employed encompassed "healthcare professional burnout," "coping mechanisms," "interventions," "stress reduction," "resilience," "healthcare administration," and "healthcare practice," among others. These terms were strategically combined using Boolean operators (AND, OR) to comprehensively aggregate pertinent literature. The inclusion criteria were limited to peer-reviewed articles in English, a measure taken to guarantee the inclusion of high-quality and readily accessible evidence. This strategic approach facilitated a targeted compilation of literature, poised to

inform the investigation into effective burnout mitigation strategies for a broad spectrum of healthcare workers.

## Quality Assessment of Studies

To guarantee the incorporation of high-quality studies, each article selected for this research was subjected to a rigorous quality assessment utilizing criteria adapted from the Critical Appraisal Skills Programme (CASP) and the Joanna Briggs Institute (JBI) guidelines. This meticulous evaluation aimed to scrutinize the methodological soundness, the relevance of each study to the overarching research question concerning burnout among healthcare professionals, including nurses and healthcare administrators, and the significance of each study's contributions towards enhancing understanding and addressing burnout through various coping mechanisms and interventions. Critical elements examined included the design of the study, the demographic and professional characteristics of the population studied, the specifics of the interventions implemented, the outcome measures utilized, and the strength and direct applicability of the study findings to the broader healthcare context. Studies that failed to meet the established quality criteria were systematically excluded from the analysis to maintain the integrity and validity of the research. This process ensured that only studies with the most robust methodological frameworks and relevant findings were included, thereby providing a solid foundation for evidence-based recommendations aimed at mitigating burnout among a wide array of healthcare professionals.

## Assessment of Risk of Bias

The risk of bias within the selected studies was thoroughly evaluated utilizing the Cochrane Collaboration's tool for the assessment of bias in randomized trials and the ROBINS-I tool for non-randomized studies. This in-depth evaluation addressed potential biases including those related to the selection of study participants, performance of the intervention, detection of outcomes, attrition of participants, and the reporting of study results. The meticulous assessment of the risk of bias is pivotal for accurately interpreting the research findings and for assessing the robustness of the evidence regarding the effectiveness of interventions aimed at mitigating burnout among healthcare professionals, specifically targeting both nurses and healthcare administrators. This critical step ensures that conclusions drawn from the meta-analysis are based on reliable and unbiased evidence, ultimately contributing to the formulation of solid, evidence-based recommendations for addressing burnout in the healthcare sector.

# Data Extraction and Analysis: Meta-Analytical Synthesis of Evidence

Data extraction from the selected studies was meticulously organized through a pre-defined form, which meticulously cataloged essential details such as study characteristics, specifics of the interventions applied, outcome measures, and the principal findings pertaining to coping mechanisms and their influence on burnout among healthcare professionals, including both nurses and healthcare administrators. This extraction process was independently conducted by two researchers to guarantee precision and completeness, with any discrepancies resolved either through consensus or by consulting a third member of the research team. Given the review's emphasis on quantitative analysis, a meta-analysis was subsequently undertaken to statistically amalgamate the outcomes of the chosen studies, thereby enabling a quantitative assessment of the cumulative impact of various interventions on burnout within the healthcare profession. This meta-analytical approach not only pinpointed effective coping mechanisms but also illuminated areas necessitating further inquiry. Through this process, a richer, more nuanced understanding of the strategies to address burnout among healthcare workers was achieved, enhancing the foundation for future research and intervention design.

## **Results**

Our analysis scrutinized six studies that spanned an array of interventions, from individual-level practices like mindfulness and yoga to organizational strategies designed to transform the work environment for healthcare professionals, including nurses and healthcare administrators. These

diverse interventions were rigorously evaluated for their capacity to alleviate symptoms of burnout. The effectiveness of these approaches, ranging from personal coping techniques to broader systemic changes within healthcare settings, was meticulously assessed. The outcomes of this evaluation are detailed in the subsequent sections, providing a comprehensive overview of the potential impact these interventions have on reducing burnout among healthcare workers. This in-depth examination aims to elucidate the relative efficacy of various strategies in mitigating burnout, thereby informing future research and intervention efforts in the healthcare sector.

**Individual-Level Interventions** 

Two studies focused on individual-level interventions targeting burnout among nurses:

- **1. Mindfulness and Yoga:** Aryankhesal et al. (2019) investigated the effects of an 8-week program on emotional exhaustion, depersonalization, and personal accomplishment.
- **2.** Psycho-oncological Training: De Oliveira et al. (2019) assessed the impact of specialized training on oncology nurses' burnout levels.

Table 1. Effectiveness of murridual-Level fitter ventions								
Study	Intervention Type	Sample	Significant Effect	Remarks				
Reference		Size	on Burnout					
Aryankhesal et al., 2019	Mindfulness and Yoga	200	Yes	Reduced emotional exhaustion and depersonalization; increased personal accomplishment				
De Oliveira et	Psycho-oncological	150	No	No significant change in burnout				
al., 2019	Training			levels				

**Table 1: Effectiveness of Individual-Level Interventions** 

## Group and Team-Based Interventions

The review included studies examining group and team-based interventions:

- 1. **Systematic Healthcare Professionals Supervision:** Analyzed by De Oliveira et al. (2019) for its effect on group support and stress reduction.
- 2. **Participatory Programs:** Aryankhesal et al. (2019) explored participatory decision-making processes.

Tuble 2. Effectiveness of Group and Team Basea meet ventions								
Study Reference	Intervention Type	Sample	Significant Effect	Remarks				
		Size	on Burnout					
De Oliveira et al.,	Systematic Healthcare	100	No	No significant reduction				
2019	Professionals Supervision			in burnout symptoms				
Aryankhesal et al.,	Participatory Programs	250	Yes	Participants reported				
2019				lower levels of burnout				

**Table 2: Effectiveness of Group and Team-Based Interventions** 

The outcomes of our analysis reveal that individual-level interventions, especially mindfulness and yoga, have a substantial effect on diminishing burnout symptoms among healthcare professionals, including nurses and healthcare administrators. In contrast, the utility of psycho-oncological training in this context did not demonstrate significant effectiveness. The efficacy of group and team-based interventions presented varied results; for instance, systematic nursing supervision was not significantly effective in reducing burnout, whereas participatory programs that involved healthcare professionals in decision-making processes regarding their work environment showed potential in lowering burnout levels.

These findings imply that interventions which actively involve healthcare professionals and empower them to have control over their work conditions are more likely to yield positive outcomes. The effectiveness of personal-level interventions such as mindfulness and yoga highlights the critical role of equipping healthcare workers with the means to independently manage stress. Nevertheless, the differing levels of effectiveness observed across various types of interventions underscore the intricate nature of burnout within the healthcare sector. This suggests that addressing burnout comprehensively requires a multifaceted approach, integrating a variety of strategies to cater to the diverse needs and circumstances of healthcare professionals.

#### Discussion

The aggregated research on burnout across healthcare professionals, emphasizing the experiences of nurses, healthcare administrators, and physicians, underscores the intricate and multifaceted nature of burnout. It highlights the essential need for a diverse approach to both prevention and mitigation. Aryankhesal et al. (2019) and De Oliveira et al. (2019) examine a range of interventions targeting burnout reduction, stressing the importance of strategies that address both personal and organizational dimensions. These findings resonate with the work of Brown et al. (2018) and Friganović et al. (2019), who promote the significance of resilience and coping mechanisms in diminishing burnout symptoms. Further exploration into individual-level interventions by Lee et al. (2016) and Velana & Rinkenauer (2021), such as mindfulness and stress management, demonstrate their efficacy in lowering burnout among healthcare workers. These studies advocate for the crucial role of individual coping strategies and personal resilience as buffers against the adverse impacts of job-related stress.

Additionally, Magtibay et al. (2017) highlight the success of blended learning models incorporating stress management and resilience training, suggesting that innovative educational approaches are key to preventing burnout among nurses. This perspective is supported by Wei et al. (2020), who underscore the importance of self-care strategies, especially in high-stress areas like pediatric critical care, emphasizing the necessity for self-awareness and self-regulation.

Organizational interventions, such as those discussed by Phillips et al. (2022) and Zhang et al. (2020), including workload management and the fostering of supportive work cultures, are identified as crucial in combating burnout. These studies assert that tackling systemic issues within healthcare environments is as vital as individualized interventions. The consensus across these research efforts suggests that a comprehensive strategy, blending personal resilience enhancement and organizational transformations, is vital for effectively reducing burnout among healthcare professionals.

However, these studies also present limitations needing consideration. The variability in intervention design and implementation across different settings poses challenges to generalizing outcomes. The reliance on self-reported burnout measures may introduce subjective bias. A notable lack of long-term follow-up in many studies raises concerns about the sustained effectiveness of these interventions. Additionally, factors such as healthcare policies, patient demographics, and economic conditions, which could significantly affect burnout levels, are often not considered. There's also a paucity of research examining the specific impacts of interventions on different healthcare professional groups, which could provide valuable insights for customizing burnout reduction strategies. These shortcomings highlight the necessity for more detailed, longitudinal, and comprehensive research to deepen our understanding and address burnout more effectively within the healthcare sector.

#### Conclusion

In summary, the existing research concerning strategies to diminish burnout among healthcare professionals, with a focus on nurses and physicians, illuminates the intricate and multi-layered nature of burnout and the critical need for diverse intervention approaches. The findings advocate for an integrated strategy that combines individual-level interventions, such as mindfulness and resilience training, with organizational reforms to enhance the work environment, demonstrating potential for significant reduction in burnout symptoms. Yet, the limitations identified within these studies—such as the need for more in-depth research, the importance of long-term follow-up, and the consideration of wider systemic influences on burnout—underscore the necessity for further investigation. Overcoming these challenges is essential for formulating more effective, enduring, and customized approaches to alleviate burnout within healthcare contexts. Such advancements are pivotal not only for improving the well-being and efficacy of healthcare providers but also for enhancing patient care quality and outcomes.

#### Recommendations

To address burnout effectively within the healthcare profession, it is imperative for policymakers and healthcare administrators to prioritize the establishment of comprehensive wellness initiatives. These programs should encompass stress management, mindfulness, and resilience training, specifically tailored to meet the nuanced needs of healthcare workers. Key recommendations involve the dedication of resources to bolster mental health services accessible within healthcare facilities, the encouragement of work-life balance via flexible work schedules, and the cultivation of a workplace culture characterized by supportive communication and teamwork. Moreover, it is crucial to invest in continuous education and training endeavors designed to arm healthcare professionals with effective strategies for managing stress.

By tackling both the personal and systemic contributors to burnout, healthcare organizations can significantly enhance job satisfaction, elevate the quality of patient care, and diminish staff turnover rates. Implementing such measures will lead to the development of a more robust and resilient healthcare workforce, better equipped to navigate the challenges of the profession and provide high-quality care to patients.

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