**REVIEW ARTICLE** 

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# THE IMPACT OF THE USE OF INFORMATION TECHNOLOGY ON ORGANIZATIONAL DEVELOPMENT FROM THE POINT OF VIEW OF MANAGERS IN HEALTH FACILITY

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### **Abstract:**

The integration of information technology in healthcare organizations led to significant advancements in organizational development. This essay explores the impact of information technology on organizational development from the perspective of managers in health facilities. The essay analyzes the methods, results, and discussions related to the use of information technology in enhancing organizational efficiency and effectiveness. It concludes with a discussion on the importance of integrating information technology in healthcare organizations to improve patient care and organizational outcomes.

**Keywords:** Information technology, organizational development, healthcare, managers, efficiency, effectiveness.

### **Introduction:**

In today's rapidly evolving healthcare landscape, the use of information technology has become increasingly prevalent in organizational development. Health facilities are leveraging technology to streamline processes, improve communication, enhance patient care, and optimize operational efficiency. Managers play a crucial role in overseeing the implementation and utilization of information technology in healthcare organizations. This essay delves into the impact of information technology on organizational development from the perspective of managers in health facilities. The efficiency of health management functions in health facilities can be influenced by various internal organizational environment factors. These factors can either facilitate or hinder the effective execution of management functions. Here are some key internal factors and their potential impact: Leadership and Management Style: Effective leadership and management style play a crucial role in the efficiency of health management functions. Strong and visionary leadership can inspire and motivate staff, promote teamwork, and foster a positive work culture. Conversely, poor leadership or

autocratic management styles can demotivate staff, hinder decision-making, and negatively impact overall efficiency.

Organizational Structure and Governance: The structure and governance of a health facility can significantly impact its efficiency. Clear lines of authority, effective communication channels, and streamlined decision-making processes contribute to efficient management functions. In contrast, a complex or hierarchical organizational structure, bureaucratic processes, or lack of clear roles and responsibilities can impede efficiency.

Human Resources Management: The availability, competence, and motivation of staff are critical factors in ensuring efficient health management functions. Adequate staffing levels, appropriate skill mix, ongoing training and professional development, and performance management systems can enhance efficiency. Conversely, staff shortages, skill gaps, high turnover rates, and inadequate training can hinder the effective execution of management functions.

Information Systems and Technology: The availability and effective utilization of information systems and technology can significantly impact efficiency. Well-functioning electronic health record systems, data management tools, and decision support systems facilitate accurate and timely information flow, data analysis, and evidence-based decision-making. Outdated or inefficient systems, lack of interoperability, or limited access to technology can impede efficiency.

Financial Resources and Budgeting: Adequate financial resources and effective budgeting processes are essential for efficient health management functions. Sufficient funding ensures the availability of necessary resources, equipment, and infrastructure. Sound financial management practices, including budget planning, monitoring, and control mechanisms, help optimize resource allocation and utilization. Insufficient funding, budget constraints, or poor financial management can limit efficiency.

Organizational Culture and Climate: The organizational culture and climate significantly influence the efficiency of health management functions. A positive and supportive culture that values teamwork, collaboration, continuous improvement, and innovation fosters efficiency. Conversely, a culture characterized by resistance to change, lack of accountability, poor communication, or disengaged staff can hinder efficiency.

Quality Management Systems: The presence of robust quality management systems, such as accreditation programs or quality improvement initiatives, can enhance efficiency. Systematic monitoring, evaluation, and quality improvement processes help identify inefficiencies, streamline workflows, and optimize outcomes. In the absence of such systems, there may be a lack of standardized processes, variability in practice, and reduced efficiency.

It is essential for health facilities to assess and address these internal environmental factors to optimize the efficiency of their management functions. Continuous monitoring, feedback mechanisms, and a commitment to organizational improvement are key to addressing any barriers and promoting a culture of efficiency within the facility.

## Method:

The method used in this essay involves a comprehensive review of the existing literature on the topic of information technology in healthcare organizational development. Relevant studies, articles, and reports were analyzed to identify the key themes, findings, and implications of integrating information technology in health facilities. The focus was on understanding how managers perceive the use of information technology and its impact on organizational efficiency and effectiveness.

### **Results:**

The results of the review indicate that the use of information technology in healthcare organizations has led to numerous benefits in organizational development. Managers reported improved communication, streamlined processes, enhanced data management, and better decision-making capabilities. Information technology has also enabled health facilities to deliver more personalized and efficient care to patients, resulting in improved outcomes and patient satisfaction.

### **Discussion:**

The discussion revolves around the significance of information technology in organizational development from the viewpoint of managers in health facilities. Managers play a pivotal role in driving the adoption of technology and ensuring its successful implementation within the organization. By embracing information technology, healthcare organizations can enhance their operational efficiency, reduce costs, and improve the quality of patient care. However, challenges such as data security, interoperability, and staff resistance to change must be addressed to fully realize the benefits of technology in healthcare.

### **Conclusion:**

In conclusion, the integration of information technology has a profound impact on organizational development in healthcare settings. Managers play a critical role in harnessing the power of technology to drive efficiency, effectiveness, and innovation within their organizations. By embracing information technology, health facilities can improve patient care, optimize operations, and achieve better outcomes. The continuous evolution and adoption of technology are essential for healthcare organizations to stay competitive and provide high-quality care to patients.

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